


PREFERRED SOLUTION  
UPDATED PROJECT SCHEDULE

|   |  |                   |              |             |             |   |  |
|---|--|-------------------|--------------|-------------|-------------|---|--|
| NE Metro - Master Project Schedule  |  |                   | PMA Layout_1 |             |             | 21-Dec-20 15:22   |  |
| Activity ID   | Activity Name  | Original Duration | Start        | Finish      | Total Float |   |  |
| NE Metro - Master Project Schedule  |  |                   |              |             |             |   |  |
| OPM Selection   |  |                   |              |             |             |   |  |
| A1000   | PMA Interview  | 1                 | 27-Jun-19 A  | 27-Jun-19 A |             | PMA Interview   |  |
| A1010   | OPM Selection Period                                     | 27                | 27-Jun-19 A  | 05-Aug-19 A |             | ■ OPM Selection Period  |  |
| A1380   | MSBA OPM Review Panel                                    | 1                 | 05-Aug-19 A  | 05-Aug-19 A |             | MSBA OPM Review Panel   |  |
| A1020   | Contract Negotiation                                     | 3                 | 05-Aug-19 A  | 08-Aug-19 A |             | Contract Negotiation  |  |
| A1390   | PMA Contract Executed                                    | 1                 | 08-Aug-19 A  | 08-Aug-19 A |             | PMA Contract Executed   |  |
| Designer Selection  |  |                   |              |             |             |   |  |
| A1030   | OPM Draft Designer RFS & Send DRAFT to District          | 10                | 05-Aug-19 A  | 16-Aug-19 A |             | ■ OPM Draft Designer RFS & Send DRAFT to District   |  |
| A1430   | District Approve Designer RFS                            | 5                 | 28-Aug-19 A  | 03-Sep-19 A |             | District Approve Designer RFS   |  |
| A1040   | MSBA Approve Designer RFS                                | 8                 | 04-Sep-19 A  | 13-Sep-19 A |             | MSBA Approve Designer RFS   |  |
| A1060   | Designer RFS Advertisements                              | 5                 | 03-Oct-19 A  | 09-Oct-19 A |             | ■ Designer RFS Advertisements   |  |
| A1470   | Designer Site Visit                                      | 1                 | 16-Oct-19 A  | 16-Oct-19 A |             | Designer Site Visit   |  |
| A1050   | Designer RFS Response Period                             | 21                | 09-Oct-19 A  | 06-Nov-19 A |             | ■ Designer RFS Response Period  |  |
| A1070   | Evaluate Responses & Submit to MSBA                      | 6                 | 07-Nov-19 A  | 14-Nov-19 A |             | Evaluate Responses & Submit to MSBA   |  |
| A1080   | Designer Selection Panel Mtg #1                          | 0                 |              | 06-Dec-19 A |             | ◆ Designer Selection Panel Mtg #1   |  |
| A1090   | Designer Selection Panel Mtg #2                          | 0                 |              | 17-Dec-19 A |             | ◆ Designer Selection Panel Mtg #2   |  |
| A1100   | Negotiate & Execute Contract                             | 17                | 18-Dec-19 A  | 09-Jan-20 A |             | ■ Negotiate & Execute Contract  |  |
| Preliminary Design Program  |  |                   |              |             |             |   |  |
| A1110   | School Dept Develop DRAFT Education Program              | 126               | 09-Aug-19 A  | 31-Jan-20 A |             | ■ School Dept Develop DRAFT Education Program   |  |
| A1130   | Evaluation of Existing Conditions                        | 31                | 10-Jan-20 A  | 21-Feb-20 A |             | ■ Evaluation of Existing Conditions   |  |
| A1190   | Education Program Refined with Designer Input            | 21                | 03-Feb-20 A  | 02-Mar-20 A |             | ■ Education Program Refined with Designer Input   |  |
| A1120   | Draft Initial Space Summary                              | 10                | 24-Mar-20 A  | 06-Apr-20 A |             | Draft Initial Space Summary   |  |
| A1140   | Establish Site Development Requirements                  | 5                 | 31-Mar-20 A  | 29-May-20 A |             | ■ Establish Site Development Requirements   |  |
| A1150   | Preliminary Evaluation of Alternatives                   | 20                | 07-Apr-20 A  | 23-Jul-20 A |             | ■ Preliminary Evaluation of Alternatives  |  |
| A1160   | Compile & Submit PDP to MSBA (target Aug 14, 2020)       | 3                 | 11-Aug-20 A  | 13-Aug-20 A |             | Compile & Submit PDP to MSBA (target Aug 14, 2020)  |  |
| A1200   | Final Review & Acceptance of Education Program           | 15                | 03-Mar-20 A  | 13-Aug-20 A |             | ■ Final Review & Acceptance of Education Program  |  |
| A1220   | SBC Approval of PDP Alternatives (target Aug 13, 2020)   | 1                 | 13-Aug-20 A  | 13-Aug-20 A |             | SBC Approval of PDP Alternatives (target Aug 13, 2020)  |  |
| A1210   | Cost & Schedule Analysis of PDP Alternatives             | 31                | 01-Jul-20 A  | 14-Aug-20 A |             | ■ Cost & Schedule Analysis of PDP Alternatives  |  |
| A1170   | MSBA Review Period                                       | 21                | 14-Aug-20 A  | 16-Oct-20 A |             | ■ MSBA Review Period  |  |
| A1180   | Respond to MSBA Review Comments                          | 12                | 19-Oct-20 A  | 30-Oct-20 A |             | Respond to MSBA Review Comments   |  |
| Preferred Schematic Report  |  |                   |              |             |             |   |  |
| A1230   | Evaluation of Existing Conditions (Phase II Exploration) | 30                | 17-Aug-20 A  | 09-Dec-20 A |             | ■ Evaluation of Existing Conditions (Phase II Exploration)  |  |
| A1240   | Final Evaluation of Alternatives                         | 40                | 17-Aug-20 A  | 09-Dec-20 A |             | ■ Final Evaluation of Alternatives  |  |
| A1250   | Identification and Development of Preferred Solution     | 23                | 09-Nov-20 A  | 09-Dec-20 A |             | ■ Identification and Development of Preferred Solution  |  |
| A1260   | Local Actions and Approvals (Dec 10, 2020 SBC Mtg)       | 1                 | 10-Dec-20 A  | 10-Dec-20 A |             | Local Actions and Approvals (Dec 10, 2020 SBC Mtg)  |  |
| A1310   | Compile and Submit PSR [Dec 29, 2020 Deadline]           | 13                | 11-Dec-20 A  | 24-Dec-20*  | 9           | ■ Compile and Submit PSR [Dec 29, 2020 Deadline]  |  |
|   |  |                   |              |             |             |   |  |
| ■ Actual Work   ■ Critical Remaining Work<br>■ Remaining Work   ◆ Milestone |  |                   | Page 1 of 5  |             |             |  PMA Consultants |  |

| NE Metro - Master Project Schedule   |  |                   | PMA Layout_1 |            |             | 21-Dec-20 15:22 |  |
|--------------------------------------|--|-------------------|--------------|------------|-------------|-----------------|--|
| Activity ID                          | Activity Name  | Original Duration | Start        | Finish     | Total Float |                 |  |
| A1280                                | MSBA PSR Review Period   | 21                | 25-Dec-20    | 14-Jan-21  | 14          |                 |  |
| A1290                                | MSBA Facilities Assessment Subcommittee [Jan 13, 2021 or Jan 20, 2021]   | 1                 | 20-Jan-21*   | 21-Jan-21  | 0           |                 |  |
| A1300                                | Response to MSBA PSR Review Comments Due                                 | 14                | 15-Jan-21    | 28-Jan-21  | 14          |                 |  |
| A1270                                | MSBA Board of Directors Approval of PSR [Feb 11, 2020 estimated]         | 0                 |              | 11-Feb-21* | 0           |                 |  |
| Schematic Design                     |  |                   |              |            |             |                 |  |
| A1400                                | Schematic Estimate Set Due   | 0                 |              | 12-May-21  | 0           |                 |  |
| A1410                                | Schematic Estimating Period  | 15                | 12-May-21    | 02-Jun-21  | 0           |                 |  |
| A1320                                | Schematic Design Period (early start @ risk after FAS)                   | 99                | 21-Jan-21*   | 09-Jun-21  | 0           |                 |  |
| A1420                                | Estimate Reconciliation & Value Engineering                              | 5                 | 02-Jun-21    | 09-Jun-21  | 0           |                 |  |
| A1480                                | SBC Meeting for VE & Approval of SD (6/10/21 target)                     | 1                 | 10-Jun-21*   | 10-Jun-21  | 0           |                 |  |
| A1330                                | Compile and Submit SD to MSBA [July 7, 2021 deadline]                    | 19                | 11-Jun-21    | 07-Jul-21* | 0           |                 |  |
| A1340                                | MSBA Review Period   | 21                | 08-Jul-21    | 28-Jul-21  | 7           |                 |  |
| A1350                                | Respond to MSBA Review Comments  | 14                | 29-Jul-21    | 11-Aug-21  | 14          |                 |  |
| A1370                                | Negotiate PS&B / Project Funding Agreement                               | 15                | 28-Jul-21    | 18-Aug-21  | 5           |                 |  |
| A1360                                | MSBA Board Approval of Project Scope and Budget [Aug 25, 2021 estimated] | 0                 |              | 25-Aug-21* | 0           |                 |  |
| DESE Submittal                       |  |                   |              |            |             |                 |  |
| A2620                                | Schematic Design DESE Submittal (July 7 deadline)                        | 23                | 07-Jun-21    | 07-Jul-21  | 10          |                 |  |
| A2630                                | DESE Review Period (21 calendar days)                                    | 21                | 08-Jul-21    | 28-Jul-21  | 14          |                 |  |
| A2640                                | DESE Supplement - Provide add'l info if requested                        | 10                | 28-Jul-21    | 11-Aug-21  | 10          |                 |  |
| OIG CMAR Approval                    |  |                   |              |            |             |                 |  |
| A2940                                | PMA Submit Application to OIG  | 33                | 18-Dec-20    | 02-Feb-21  | 1           |                 |  |
| A2950                                | OIG Review & Approval Period   | 20                | 03-Feb-21    | 02-Mar-21  | 1           |                 |  |
| Project Funding                      |  |                   |              |            |             |                 |  |
| A1440                                | Critical Community Outreach Period                                       | 102               | 09-Jun-21    | 29-Oct-21  | 0           |                 |  |
| A1450                                | Appropriation of Funds - Special Town Meetings (TBD)                     | 39                | 01-Nov-21    | 23-Dec-21  | 0           |                 |  |
| A1460                                | Authorization of Borrowing - Ballot Vote (TBD)                           | 39                | 01-Nov-21    | 23-Dec-21  | 0           |                 |  |
| Detailed Design                      |  |                   |              |            |             |                 |  |
| A2570                                | LEED/CHPS Registration (After DD Estimate Set)                           | 5                 | 31-Mar-22    | 06-Apr-22  | 222         |                 |  |
| A2580                                | LEED/CHPS Provisional Design Pkg Submittal (After 60% Estimate Set)      | 10                | 14-Nov-22    | 25-Nov-22  | 65          |                 |  |
| Design Development (Early Site Prep) |  |                   |              |            |             |                 |  |
| A1630                                | DD Estimate Set (3/30/22)  | 69                | 24-Dec-21    | 30-Mar-22  | 0           |                 |  |
| A1870                                | DD Cx Review   | 10                | 31-Mar-22    | 13-Apr-22  | 26          |                 |  |
| A1640                                | DD Estimating  | 15                | 31-Mar-22    | 20-Apr-22  | 0           |                 |  |
| A1660                                | DD Design & Constructibility Reviews                                     | 20                | 31-Mar-22    | 27-Apr-22  | 16          |                 |  |
| A1650                                | DD VE & Reconciliation   | 19                | 21-Apr-22    | 17-May-22  | 0           |                 |  |
| A1670                                | DD Submission to MSBA (5/19/22)  | 23                | 19-Apr-22    | 19-May-22  | 0           |                 |  |
| A1680                                | DD MSBA Review Period  | 21                | 20-May-22    | 09-Jun-22  | 143         |                 |  |
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| NE Metro - Master Project Schedule           |   |                   | PMA Layout_1 |           |             |  | 21-Dec-20 15:22 |  |  |  |  |  |  |  |  |  |  |
| Activity ID                                  | Activity Name   | Original Duration | Start        | Finish    | Total Float |  |                 |  |  |  |  |  |  |  |  |  |  |
| MA DPH Permitting                            |   |                   |              |           |             | <div><div>Determination of Applicability @ PSR</div><div><div>Determination of Applicability @ SD</div><div><div>Submit NOI @ 60% (BRP WPA Form 3) to Con Com an</div><div>MA DEP Assignment of File Number</div><div>Public Hearing to Solicit Public Comments</div><div>Public Comment Period (21 CDs)</div><div>Order of Conditions Issued</div></div></div><div>Determination of Applicability @ PSR</div><div>Determination of Applicability @ PSR</div><div>Determination of Applicability @ PSR</div><div>Determination of Applicability @ PSR</div><div><div>Determination of Applicability @ SD</div><div>CMAR RFQ Period</div><div>CMAR Shortlist &amp; Interviews</div><div>CMAR Contract Executed</div><div>Procurement of Early Site (DD Package)</div><div>Procurement of Early Foundation/Steel (90% Package)</div><div>Trade Prequal</div><div>Complete Prequal &amp; Notify Prequalified Firms</div><div>Trade Prequal Bid Protest Schedule Contingency</div><div>Trade Bidding</div></div></div> |                 |  |  |  |  |  |  |  |  |  |  |
| A2670  | Determination of Applicability @ PSR                    | 5                 | 18-Dec-20    | 24-Dec-20 | 9           |  |                 |  |  |  |  |  |  |  |  |  |  |
| MAAB Accessibility Variances                 |   |                   |              |           |             |  |                 |  |  |  |  |  |  |  |  |  |  |
| A2680  | Determination of Applicability @ SD                     | 5                 | 08-Jul-21    | 14-Jul-21 | 30          |  |                 |  |  |  |  |  |  |  |  |  |  |
| Wetlands Protection Act NOI (310 CMR 10.00)  |   |                   |              |           |             |  |                 |  |  |  |  |  |  |  |  |  |  |
| A2870  | Submit NOI @ 60% (BRP WPA Form 3) to Con Com and MA DEP | 10                | 26-Dec-22    | 06-Jan-23 | 1064        |  |                 |  |  |  |  |  |  |  |  |  |  |
| A2880  | MA DEP Assignment of File Number                        | 10                | 09-Jan-23    | 20-Jan-23 | 1064        |  |                 |  |  |  |  |  |  |  |  |  |  |
| A2890  | Public Hearing to Solicit Public Comments               | 5                 | 23-Jan-23    | 27-Jan-23 | 1064        |  |                 |  |  |  |  |  |  |  |  |  |  |
| A2900  | Public Comment Period (21 CDs)                          | 15                | 30-Jan-23    | 17-Feb-23 | 1064        |  |                 |  |  |  |  |  |  |  |  |  |  |
| A2910  | Order of Conditions Issued                              | 1                 | 20-Feb-23    | 20-Feb-23 | 1064        |  |                 |  |  |  |  |  |  |  |  |  |  |
| MA Office of Coastal Zone Mgmt (CZMA)        |   |                   |              |           |             | <div><div>Determination of Applicability @ PSR</div><div>Determination of Applicability @ PSR</div><div>Determination of Applicability @ PSR</div><div>Determination of Applicability @ PSR</div><div>Determination of Applicability @ PSR</div><div><div>Determination of Applicability @ SD</div><div>CMAR RFQ Period</div><div>CMAR Shortlist &amp; Interviews</div><div>CMAR Contract Executed</div><div>Procurement of Early Site (DD Package)</div><div>Procurement of Early Foundation/Steel (90% Package)</div><div>Trade Prequal</div><div>Complete Prequal &amp; Notify Prequalified Firms</div><div>Trade Prequal Bid Protest Schedule Contingency</div><div>Trade Bidding</div></div></div>  |                 |  |  |  |  |  |  |  |  |  |  |
| A2920  | Determination of Applicability @ PSR                    | 10                | 18-Dec-20    | 31-Dec-20 | 94          |  |                 |  |  |  |  |  |  |  |  |  |  |
| Planning & Zoning                            |   |                   |              |           |             |  |                 |  |  |  |  |  |  |  |  |  |  |
| A2820  | Determination of Applicability @ PSR                    | 10                | 18-Dec-20    | 31-Dec-20 | 94          |  |                 |  |  |  |  |  |  |  |  |  |  |
| MA DEP Mass Contingency Plan (MCP)           |   |                   |              |           |             |  |                 |  |  |  |  |  |  |  |  |  |  |
| A2210  | Determination of Applicability @ PSR                    | 5                 | 18-Dec-20    | 24-Dec-20 | 9           |  |                 |  |  |  |  |  |  |  |  |  |  |
| National Heritage Endangered Species Program |   |                   |              |           |             |  |                 |  |  |  |  |  |  |  |  |  |  |
| A2220  | Determination of Applicability @ PSR                    | 5                 | 18-Dec-20    | 24-Dec-20 | 9           |  |                 |  |  |  |  |  |  |  |  |  |  |
| Board of Health Review                       |   |                   |              |           |             |  |                 |  |  |  |  |  |  |  |  |  |  |
| A2230  | Determination of Applicability @ SD                     | 5                 | 08-Jul-21    | 14-Jul-21 | 30          |  |                 |  |  |  |  |  |  |  |  |  |  |
| Bidding                                      |   |                   |              |           |             | <div><div>CMAR RFQ Period</div><div>CMAR Shortlist &amp; Interviews</div><div>CMAR Contract Executed</div><div>Procurement of Early Site (DD Package)</div><div>Procurement of Early Foundation/Steel (90% Package)</div><div>Trade Prequal</div><div>Complete Prequal &amp; Notify Prequalified Firms</div><div>Trade Prequal Bid Protest Schedule Contingency</div><div>Trade Bidding</div></div>  |                 |  |  |  |  |  |  |  |  |  |  |
| CMAR   |   |                   |              |           |             |  |                 |  |  |  |  |  |  |  |  |  |  |
| A1910  | CMAR RFQ Period   | 20                | 03-Mar-21    | 30-Mar-21 | 1           |  |                 |  |  |  |  |  |  |  |  |  |  |
| A1920  | CMAR Shortlist & Interviews                             | 20                | 31-Mar-21    | 27-Apr-21 | 1           |  |                 |  |  |  |  |  |  |  |  |  |  |
| A1980  | CMAR Contract Executed                                  | 10                | 28-Apr-21    | 11-May-21 | 1           |  |                 |  |  |  |  |  |  |  |  |  |  |
| PH1A Early Site                              |   |                   |              |           |             |  |                 |  |  |  |  |  |  |  |  |  |  |
| A3000  | Procurement of Early Site (DD Package)                  | 25                | 20-May-22    | 23-Jun-22 | 115         |  |                 |  |  |  |  |  |  |  |  |  |  |
| PH1B Early Foundations/Steel                 |   |                   |              |           |             |  |                 |  |  |  |  |  |  |  |  |  |  |
| A3010  | Procurement of Early Foundation/Steel (90% Package)     | 25                | 18-Dec-20    | 21-Jan-21 | 565         |  |                 |  |  |  |  |  |  |  |  |  |  |
| PH2 New Bldg (incl FSBs)                     |   |                   |              |           |             |  |                 |  |  |  |  |  |  |  |  |  |  |
| A1890  | Trade Prequal   | 20                | 19-Dec-22    | 13-Jan-23 | 104         |  |                 |  |  |  |  |  |  |  |  |  |  |
| A2360  | Complete Prequal & Notify Prequalified Firms            | 20                | 16-Jan-23    | 10-Feb-23 | 104         |  |                 |  |  |  |  |  |  |  |  |  |  |
| A2140  | Trade Prequal Bid Protest Schedule Contingency          | 20                | 13-Feb-23    | 10-Mar-23 | 104         |  |                 |  |  |  |  |  |  |  |  |  |  |
| A1900  | Trade Bidding   | 25                | 04-Aug-23    | 07-Sep-23 | 0           |  |                 |  |  |  |  |  |  |  |  |  |  |
| Construction                                 |   |                   |              |           |             |  |                 |  |  |  |  |  |  |  |  |  |  |

Actual Work

Remaining Work

Critical Remaining Work

Milestone

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| NE Metro - Master Project Schedule |   |                   | PMA Layout_1 |            |             |  | 21-Dec-20 15:22 |  |
|------------------------------------|---|-------------------|--------------|------------|-------------|--|-----------------|--|
| Activity ID                        | Activity Name   | Original Duration | Start        | Finish     | Total Float |  |                 |  |
| Phase 1A Early Site Prep           |   |                   |              |            |             |  |                 |  |
| A2710                              | EPA NPDES National Pollutant Discharge Elimination System NOI   | 10                | 20-May-22    | 02-Jun-22  | 210         |  |                 |  |
| A2740                              | SWPPP   | 10                | 20-May-22    | 02-Jun-22  | 210         |  |                 |  |
| A2960                              | Phase 1A Early Site Prep  | 80                | 24-Jun-22    | 13-Oct-22  | 115         |  |                 |  |
| Phase 1B Early Foundations/Steel   |   |                   |              |            |             |  |                 |  |
| A2970                              | Phase 1B Excavation   | 40                | 27-Feb-23    | 21-Apr-23  | 19          |  |                 |  |
| A2980                              | Phase 1B Foundations  | 60                | 27-Mar-23    | 16-Jun-23  | 19          |  |                 |  |
| A2990                              | Phase 1B Steel  | 60                | 22-May-23    | 11-Aug-23  | 19          |  |                 |  |
| Phase 2 New Building               |   |                   |              |            |             |  |                 |  |
| A1930                              | Phase 2 New Building  | 451               | 08-Sep-23    | 30-May-25  | 0           |  |                 |  |
| A2010                              | Phase 2 Substantial Completion (5/30/25 Target)                 | 1                 | 30-May-25    | 30-May-25  | 0           |  |                 |  |
| A2410                              | Phase 2 Commissioning   | 60                | 21-Apr-25    | 11-Jul-25  | 25          |  |                 |  |
| A2350                              | Phase 2 Punchlist   | 45                | 02-Jun-25    | 01-Aug-25  | 10          |  |                 |  |
| A2020                              | Phase 2 FFE / IT / Move   | 55                | 02-Jun-25    | 15-Aug-25  | 0           |  |                 |  |
| A1940                              | Phase 2 Ready for Occupancy (08/18/25 Target)                   | 1                 | 18-Aug-25    | 18-Aug-25* | 0           |  |                 |  |
| Phase 3 Abate/Demo/Site            |   |                   |              |            |             |  |                 |  |
| A2760                              | Phase 2 Owner Vacate Existing Building                          | 30                | 02-Jun-25    | 11-Jul-25  | 0           |  |                 |  |
| A2750                              | Phase 2 Abatement & Demolition                                  | 60                | 14-Jul-25    | 03-Oct-25  | 0           |  |                 |  |
| A2790                              | Phase 2 Final Site Improvements                                 | 170               | 06-Oct-25    | 29-May-26  | 0           |  |                 |  |
| A2800                              | Phase 2 Substantially Complete (5/29/26 Target)                 | 1                 | 29-May-26    | 29-May-26* | 0           |  |                 |  |
| A2810                              | Phase 2 Punchlist   | 30                | 01-Jun-26    | 10-Jul-26  | 0           |  |                 |  |
| Closeout                           |   |                   |              |            |             |  |                 |  |
| A2720                              | Complete 50% DCAM Evals   | 30                | 04-Oct-24    | 14-Nov-24  | 501         |  |                 |  |
| A2730                              | Complete 100% DCAM Evals  | 30                | 01-Jun-26    | 10-Jul-26  | 100         |  |                 |  |
| A1950                              | 10 Month Warranty Walkthrough & Cx Inspection                   | 5                 | 13-Jul-26    | 17-Jul-26  | 80          |  |                 |  |
| A2560                              | GC Submits Request for Final Payment                            | 15                | 20-Jul-26    | 07-Aug-26  | 80          |  |                 |  |
| A2590                              | Final Cx Report Submission to MSBA w/ Certificate of Completion | 20                | 20-Jul-26    | 14-Aug-26  | 95          |  |                 |  |
| A2600                              | Submission of Final Reimbursement Request                       | 20                | 10-Aug-26    | 04-Sep-26  | 80          |  |                 |  |
| A1960                              | LEED Final Construction Package Submitted / Approved            | 120               | 13-Jul-26    | 25-Dec-26  | 0           |  |                 |  |
| A1970                              | MSBA Financial Closeout   | 60                | 28-Dec-26    | 19-Mar-27  | 0           |  |                 |  |

EPA NPDES National Pollutant Discharge Elimination System NOI

SWPPP

Phase 1A Early Site Prep

Phase 1B Excavation

Phase 1B Foundations

Phase 1B Steel

Phase 2 New Building

Phase 2 Substantial Completion

Phase 2 Commissioning

Phase 2 Punchlist

Phase 2 FFE / IT / Move

Phase 2 Ready for Occupancy

Phase 2 Owner Vacate Existing Building

Phase 2 Abatement

Phase 2 Final Site Improvements

Phase 2 Substantially Complete

Phase 2 Punchlist

Complete 50% DCAM Evals

Complete 100% DCAM Evals

10 Month Warranty Walkthrough & Cx Inspection

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