PROJECT SCHEDULE

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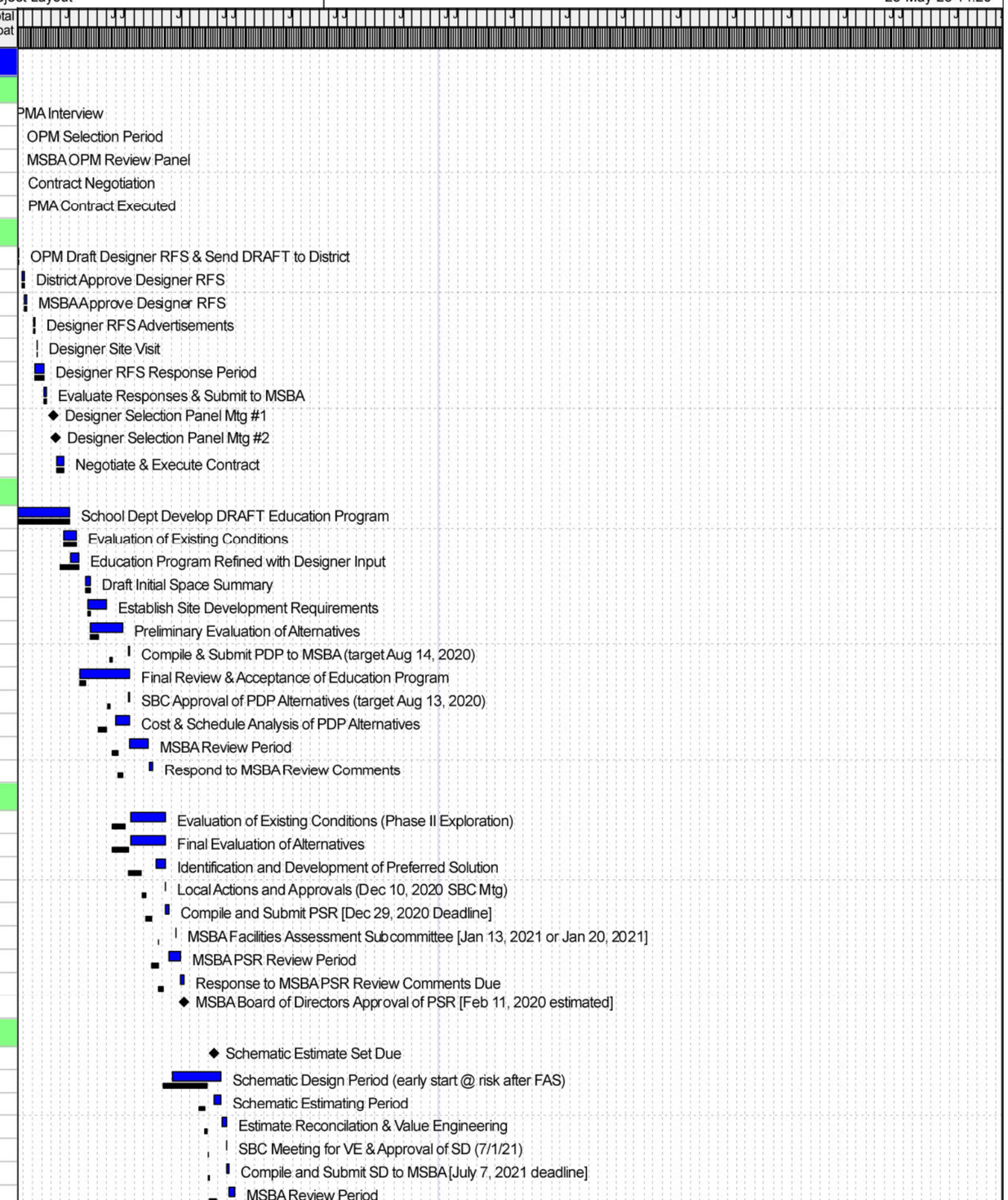
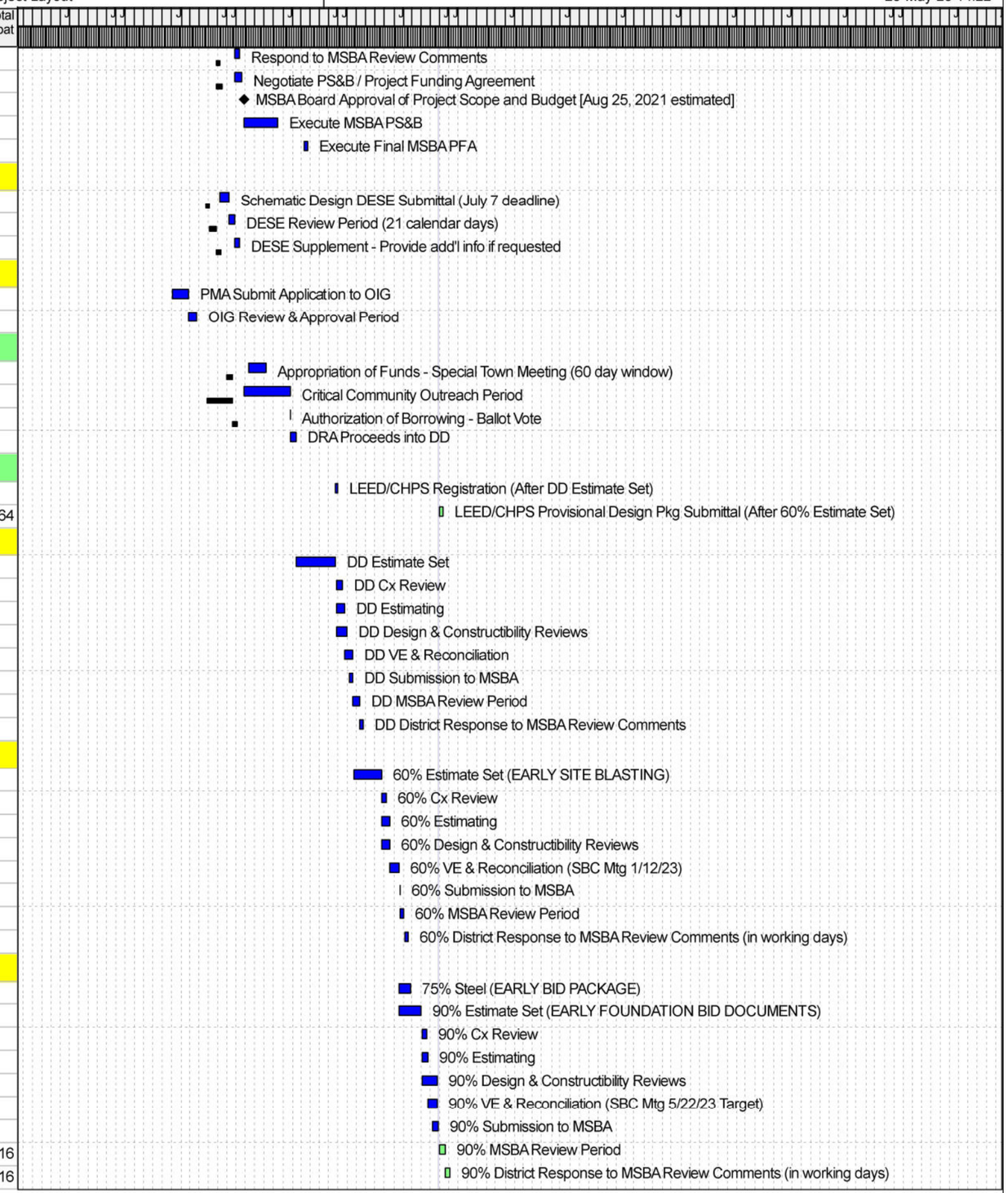
6C.2.2 - 01

Activity ID	Activity Name	Original Duration	Start	Finish	Total Float
NE Metro - Master Project Schedule					
OPM Selection					
A1000	PMA Interview	1	27-Jun-19 A	27-Jun-19 A	
A1010	OPM Selection Period	27	27-Jun-19 A	05-Aug-19 A	
A1380	MSBA OPM Review Panel	1	05-Aug-19 A	05-Aug-19 A	
A1020	Contract Negotiation	3	05-Aug-19 A	08-Aug-19 A	
A1390	PMA Contract Executed	1	08-Aug-19 A	08-Aug-19 A	
Designer Selection					
A1030	OPM Draft Designer RFS & Send DRAFT to District	10	05-Aug-19 A	16-Aug-19 A	
A1430	District Approve Designer RFS	5	28-Aug-19 A	03-Sep-19 A	
A1040	MSBA Approve Designer RFS	8	04-Sep-19 A	13-Sep-19 A	
A1060	Designer RFS Advertisements	5	03-Oct-19 A	09-Oct-19 A	
A1470	Designer Site Visit	1	16-Oct-19 A	16-Oct-19 A	
A1050	Designer RFS Response Period	21	09-Oct-19 A	06-Nov-19 A	
A1070	Evaluate Responses & Submit to MSBA	6	07-Nov-19 A	14-Nov-19 A	
A1080	Designer Selection Panel Mtg #1	0		06-Dec-19 A	
A1090	Designer Selection Panel Mtg #2	0		17-Dec-19 A	
A1100	Negotiate & Execute Contract	17	18-Dec-19 A	09-Jan-20 A	
Preliminary Design Program					
A1110	School Dept Develop DRAFT Education Program	126	09-Aug-19 A	31-Jan-20 A	
A1130	Evaluation of Existing Conditions	31	10-Jan-20 A	21-Feb-20 A	
A1190	Education Program Refined with Designer Input	21	03-Feb-20 A	02-Mar-20 A	
A1120	Draft Initial Space Summary	10	24-Mar-20 A	06-Apr-20 A	
A1140	Establish Site Development Requirements	5	31-Mar-20 A	29-May-20 A	
A1150	Preliminary Evaluation of Alternatives	20	07-Apr-20 A	23-Jul-20 A	
A1160	Compile & Submit PDP to MSBA (target Aug 14, 2020)	3	11-Aug-20 A	13-Aug-20 A	
A1200	Final Review & Acceptance of Education Program	15	03-Mar-20 A	13-Aug-20 A	
A1220	SBC Approval of PDP Alternatives (target Aug 13, 2020)	1	13-Aug-20 A	13-Aug-20 A	
A1210	Cost & Schedule Analysis of PDP Alternatives	31	01-Jul-20 A	14-Aug-20 A	
A1170	MSBA Review Period	21	14-Aug-20 A	16-Oct-20 A	
A1180	Respond to MSBA Review Comments	12	19-Oct-20 A	30-Oct-20 A	
Preferred Schematic Report					
A1230	Evaluation of Existing Conditions (Phase II Exploration)	30	17-Aug-20 A	09-Dec-20 A	
A1240	Final Evaluation of Alternatives	40	17-Aug-20 A	09-Dec-20 A	
A1250	Identification and Development of Preferred Solution	23	09-Nov-20 A	09-Dec-20 A	
A1260	Local Actions and Approvals (Dec 10, 2020 SBC Mtg)	1	10-Dec-20 A	10-Dec-20 A	
A1310	Compile and Submit PSR [Dec 29, 2020 Deadline]	13	11-Dec-20 A	23-Dec-20 A	
A1290	MSBA Facilities Assessment Subcommittee [Jan 13, 2021 or Jan 20, 2021]	1	13-Jan-21 A	13-Jan-21 A	
A1280	MSBA PSR Review Period	21	24-Dec-20 A	28-Jan-21 A	
A1300	Response to MSBA PSR Review Comments Due	13	29-Jan-21 A	10-Feb-21 A	
A1270	MSBA Board of Directors Approval of PSR [Feb 11, 2020 estimated]	0		11-Feb-21 A	
Schematic Design					
A1400	Schematic Estimate Set Due	0		19-May-21 A	
A1320	Schematic Design Period (early start @ risk after FAS)	99	04-Jan-21 A	09-Jun-21 A	
A1410	Schematic Estimating Period	16	20-May-21 A	11-Jun-21 A	
A1420	Estimate Reconcilation & Value Engineering	11	14-Jun-21 A	28-Jun-21 A	
A1480	SBC Meeting for VE & Approval of SD (7/1/21)	1	01-Jul-21 A	01-Jul-21 A	
A1330	Compile and Submit SD to MSBA [July 7, 2021 deadline]	4	02-Jul-21 A	07-Jul-21 A	
A1340	MSBA Review Period	21	07-Jul-21 A	27-Jul-21 A	



Project Baseline Bar | Remaining Work | Milestone
Actual Work | Critical Remaining Work

Activity ID	Activity Name	Original Duration	Start	Finish	Total Float
A1350	Respond to MSBA Review Comments	14	28-Jul-21 A	10-Aug-21 A	
A1370	Negotiate PS&B / Project Funding Agreement	15	27-Jul-21 A	17-Aug-21 A	
A1360	MSBA Board Approval of Project Scope and Budget [Aug 25, 2021 estimated]	0		25-Aug-21 A	
A1490	Execute MSBA PS&B	10	25-Aug-21 A	15-Dec-21 A	
A1500	Execute Final MSBA PFA	10	11-Mar-22 A	24-Mar-22 A	
DESE Submittal					
A2620	Schematic Design DESE Submittal (July 7 deadline)	23	07-Jun-21 A	07-Jul-21 A	
A2630	DESE Review Period (21 calendar days)	21	07-Jul-21 A	27-Jul-21 A	
A2640	DESE Supplement - Provide add'l info if requested	10	27-Jul-21 A	10-Aug-21 A	
OIG CMAR Approval					
A2940	PMA Submit Application to OIG	39	04-Jan-21 A	25-Feb-21 A	
A2950	OIG Review & Approval Period	20	26-Feb-21 A	23-Mar-21 A	
Project Funding					
A1450	Appropriation of Funds - Special Town Meeting (60 day window)	10	09-Sep-21 A	08-Nov-21 A	
A1440	Critical Community Outreach Period	47	25-Aug-21 A	24-Jan-22 A	
A1460	Authorization of Borrowing - Ballot Vote	1	25-Jan-22 A	25-Jan-22 A	
A3040	DRA Proceeds into DD	5	26-Jan-22 A	14-Feb-22 A	
Detailed Design					
A2570	LEED/CHPS Registration (After DD Estimate Set)	5	24-Jun-22 A	30-Jun-22 A	
A2580	LEED/CHPS Provisional Design Pkg Submittal (After 60% Estimate Set)	10	29-May-23	09-Jun-23	64
Design Development					
A1630	DD Estimate Set	109	15-Feb-22 A	24-Jun-22 A	
A1870	DD Cx Review	10	27-Jun-22 A	15-Jul-22 A	
A1640	DD Estimating	20	27-Jun-22 A	22-Jul-22 A	
A1660	DD Design & Constructibility Reviews	20	27-Jun-22 A	29-Jul-22 A	
A1650	DD VE & Reconciliation	15	22-Jul-22 A	18-Aug-22 A	
A1670	DD Submission to MSBA	5	08-Aug-22 A	19-Aug-22 A	
A1680	DD MSBA Review Period	21	20-Aug-22 A	09-Sep-22 A	
A1690	DD District Response to MSBA Review Comments	14	10-Sep-22 A	23-Sep-22 A	
60% Design (Early Site Blasting)					
A1770	60% Estimate Set (EARLY SITE BLASTING)	66	22-Aug-22 A	21-Nov-22 A	
A1850	60% Cx Review	10	22-Nov-22 A	05-Dec-22 A	
A1780	60% Estimating	19	22-Nov-22 A	16-Dec-22 A	
A1800	60% Design & Constructibility Reviews	20	22-Nov-22 A	19-Dec-22 A	
A1790	60% VE & Reconciliation (SBC Mtg 1/12/23)	19	19-Dec-22 A	19-Jan-23 A	
A1810	60% Submission to MSBA	12	20-Jan-23 A	20-Jan-23 A	
A1820	60% MSBA Review Period	21	23-Jan-23 A	03-Feb-23 A	
A1830	60% District Response to MSBA Review Comments (in working days)	14	06-Feb-23 A	16-Feb-23 A	
90% Design (100% Foundation & Steel)					
A2030	75% Steel (EARLY BID PACKAGE)	12	16-Jan-23 A	24-Feb-23 A	
A1700	90% Estimate Set (EARLY FOUNDATION BID DOCUMENTS)	55	16-Jan-23 A	31-Mar-23 A	
A1860	90% Cx Review	10	03-Apr-23 A	17-Apr-23 A	
A1710	90% Estimating	15	03-Apr-23 A	21-Apr-23 A	
A1730	90% Design & Constructibility Reviews	20	03-Apr-23 A	23-May-23 A	
A1720	90% VE & Reconciliation (SBC Mtg 5/22/23 Target)	14	24-Apr-23 A	24-May-23 A	
A1740	90% Submission to MSBA	5	08-May-23 A	26-May-23 A	
A1750	90% MSBA Review Period	21	29-May-23	18-Jun-23	116
A1760	90% District Response to MSBA Review Comments (in working days)	14	19-Jun-23	02-Jul-23	116



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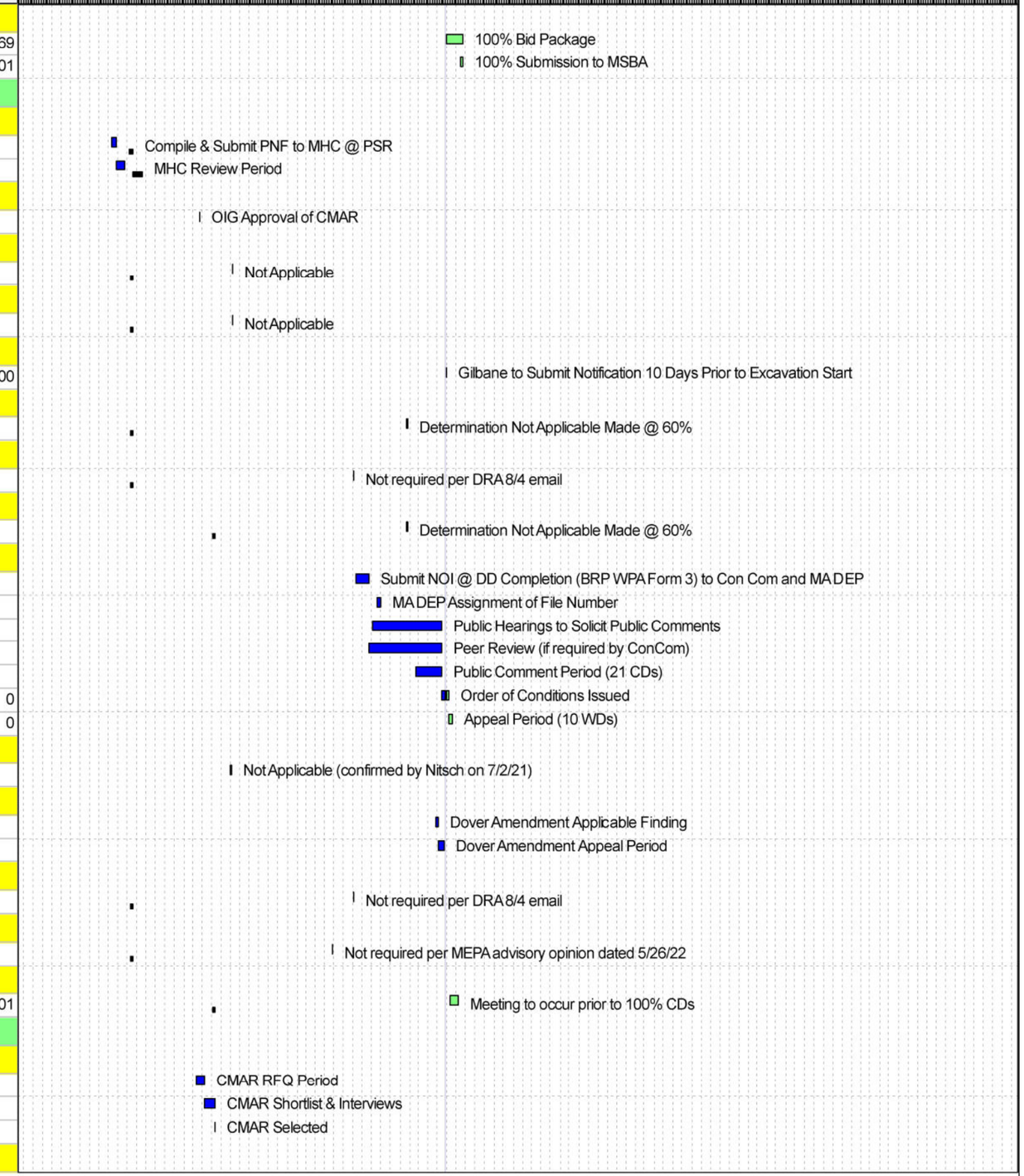
100% Design					
A1840	100% Bid Package	40	29-May-23	21-Jul-23	69
A1880	100% Submission to MSBA	5	17-Jul-23	21-Jul-23	101
Permitting					
MHC - MA Historical Commission					
A1610	Compile & Submit PNF to MHC @ PSR	10	12-Jun-20 A	25-Jun-20 A	
A1620	MHC Review Period	20	26-Jun-20 A	24-Jul-20 A	
OIG - CM @ Risk Approval					
A2930	OIG Approval of CMAR	1	23-Mar-21 A	23-Mar-21 A	
MEPA ENF/EIR					
A2190	Not Applicable	1	07-Jul-21 A	07-Jul-21 A	
EEA Article 97 Land Disposition Policy					
A2650	Not Applicable	1	07-Jul-21 A	07-Jul-21 A	
MA DEP BWP Air Quality Program					
A2840	Gilbane to Submit Notification 10 Days Prior to Excavation Start	1	29-May-23	29-May-23	200
MA DOT Permitting					
A2660	Determination Not Applicable Made @ 60%	5	20-Jan-23 A	26-Jan-23 A	
MA DPH Permitting					
A2670	Not required per DRA 8/4 email	1	04-Aug-22 A	04-Aug-22 A	
MAAB Accessibility Variances					
A2680	Determination Not Applicable Made @ 60%	5	20-Jan-23 A	26-Jan-23 A	
Wetlands Protection Act NOI (310 CMR 10.00)					
A2870	Submit NOI @ DD Completion (BRP WPA Form 3) to Con Com and MA DEP	20	12-Aug-22 A	22-Sep-22 A	
A2880	MA DEP Assignment of File Number	10	18-Oct-22 A	31-Oct-22 A	
A2890	Public Hearings to Solicit Public Comments	5	04-Oct-22 A	16-May-23 A	
A3020	Peer Review (if required by ConCom)	53	23-Sep-22 A	16-May-23 A	
A2900	Public Comment Period (21 CDs)	21	22-Feb-23 A	16-May-23 A	
A2910	Order of Conditions Issued	15	16-May-23 A	06-Jun-23	0
A3060	Appeal Period (10 WDs)	10	07-Jun-23	20-Jun-23	0
MA Office of Coastal Zone Mgmt (CZMA)					
A2920	Not Applicable (confirmed by Nitsch on 7/2/21)	1	02-Jul-21 A	02-Jul-21 A	
Planning & Zoning					
A2820	Dover Amendment Applicable Finding	34	26-Apr-23 A	04-May-23 A	
A3090	Dover Amendment Appeal Period	15	04-May-23 A	24-May-23 A	
MA DEP Mass Contingency Plan (MCP)					
A2210	Not required per DRA 8/4 email	1	04-Aug-22 A	04-Aug-22 A	
National Heritage Endangered Species Program					
A2220	Not required per MEPA advisory opinion dated 5/26/22	1	26-May-22 A	26-May-22 A	
Wakefield Board of Health Meeting					
A2230	Meeting to occur prior to 100% CDs	20	12-Jun-23	07-Jul-23	101
Bidding					
CMAR					
A1910	CMAR RFQ Period	20	12-Mar-21 A	08-Apr-21 A	
A1920	CMAR Shortlist & Interviews	20	09-Apr-21 A	11-May-21 A	
A1980	CMAR Selected	10	11-May-21 A	11-May-21 A	
PH1A Early Site					



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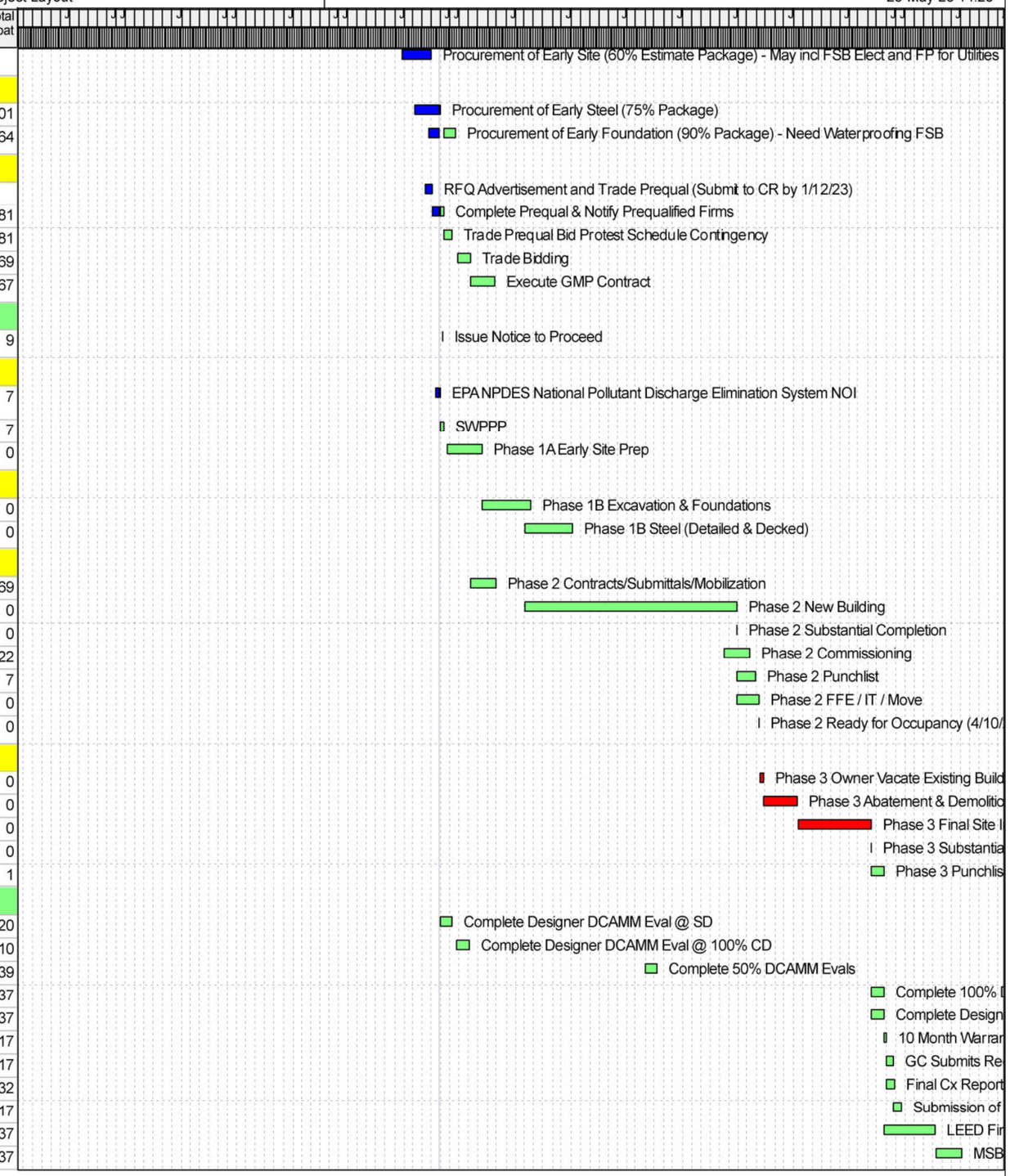
A3000	Procurement of Early Site (60% Estimate Package) - May incl FSB Elect and FP for Utilities	44	24-Jan-23 A	01-May-23 A	
PH1B Early Foundations/Steel					
A3080	Procurement of Early Steel (75% Package)	201	08-Mar-23 A	29-May-23	201
A3010	Procurement of Early Foundation (90% Package) - Need Waterproofing FSB	62	21-Apr-23 A	17-Jul-23	64
PH2 New Bldg (incl FSBs)					
A1890	RFQ Advertisement and Trade Prequal (Submit to CR by 1/12/23)	16	12-Apr-23 A	03-May-23 A	
A2360	Complete Prequal & Notify Prequalified Firms	20	03-May-23 A	09-Jun-23	81
A2140	Trade Prequal Bid Protest Schedule Contingency	20	12-Jun-23	07-Jul-23	81
A1900	Trade Bidding	30	26-Jul-23	05-Sep-23	69
A1990	Execute GMP Contract	58	06-Sep-23	24-Nov-23	167
Construction					
A3030	Issue Notice to Proceed	1	07-Jun-23	07-Jun-23	9
Phase 1A Early Site Prep					
A2710	EPA NPDES National Pollutant Discharge Elimination System NOI	10	17-May-23 A	30-May-23	7
A2740	SWPPP	10	29-May-23	09-Jun-23	7
A2960	Phase 1A Early Site Prep	83	21-Jun-23	13-Oct-23	0
Phase 1B Early Foundations/Steel					
A2970	Phase 1B Excavation & Foundations	113	16-Oct-23	20-Mar-24	0
A2990	Phase 1B Steel (Detailed & Decked)	110	05-Mar-24	05-Aug-24	0
Phase 2 New Building					
A2000	Phase 2 Contracts/Submittals/Mobilization	60	06-Sep-23	28-Nov-23	69
A1930	Phase 2 New Building	496	05-Mar-24	27-Jan-26	0
A2010	Phase 2 Substantial Completion	1	27-Jan-26	27-Jan-26	0
A2410	Phase 2 Commissioning	60	17-Dec-25	10-Mar-26	22
A2350	Phase 2 Punchlist	45	28-Jan-26	31-Mar-26	7
A2020	Phase 2 FFE / IT / Move	52	28-Jan-26	09-Apr-26	0
A1940	Phase 2 Ready for Occupancy (4/10/26 Target)	1	10-Apr-26	10-Apr-26*	0
Phase 3 Abate/Demo/Site					
A2760	Phase 3 Owner Vacate Existing Building	10	13-Apr-26	24-Apr-26	0
A2750	Phase 3 Abatement & Demolition	80	27-Apr-26	14-Aug-26	0
A2790	Phase 3 Final Site Improvements	173	17-Aug-26	14-Apr-27	0
A2800	Phase 3 Substantially Complete (Target 4/14/27)	1	14-Apr-27	14-Apr-27*	0
A2810	Phase 3 Punchlist	30	15-Apr-27	26-May-27*	1
Closeout					
A3110	Complete Designer DCAMM Eval @ SD	30	29-May-23	07-Jul-23	1320
A3120	Complete Designer DCAMM Eval @ 100% CD	30	24-Jul-23	01-Sep-23	1310
A2720	Complete 50% DCAMM Evals	30	01-Apr-25	12-May-25	839
A2730	Complete 100% DCAMM Evals	30	15-Apr-27	26-May-27	337
A3100	Complete Designer DCAMM Eval @ Final Completion	30	15-Apr-27	26-May-27	337
A1950	10 Month Warranty Walkthrough & Cx Inspection	5	27-May-27	02-Jun-27	317
A2560	GC Submits Request for Final Payment	15	03-Jun-27	23-Jun-27	317
A2590	Final Cx Report Submission to MSBA w/ Certificate of Completion	20	03-Jun-27	30-Jun-27	332
A2600	Submission of Final Reimbursement Request	20	24-Jun-27	21-Jul-27	317
A1960	LEED Final Construction Package Submitted / Approved	120	27-May-27	10-Nov-27	237
A1970	MSBA Financial Closeout	60	11-Nov-27	02-Feb-28	237



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